



# ANNUAL REPORT 2021



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Dear friends of Diakonie Katastrophenhilfe,

In the past few months, so much of what we took for granted has been called into question. Russia's war of aggression in Ukraine has been an enormous shock, demonstrating that peace is not a given, not a guarantee. Not even in Europe. The floods in the Ahr Valley and other parts of western Germany were a dramatic confirmation of the increasing severity of the impacts of climate change. Here, too, in Germany. Global hunger, which has already increased enormously in recent years will increase significantly in the coming years – a disturbing thought. The short intervals between crises and disasters last year allowed us little time to pause and reflect and are a cause of concern and fear. And, to make matters worse, for over two years now, the Corona pandemic and its economic and social impacts have been an immense challenge.



All of these incidents make it difficult to look to the next few years with much hope.

Yet, there are also many signs that give us reasons for optimism: for example, the overwhelming willingness to help and show solidarity has benefited the people affected by the war in Ukraine and the flood victims in Germany. Without hesitation, countless helpers made their way to the German disaster regions or to Ukraine's immediate neighbours, did what they could to help and / or provided generous donations. This is real charity in action.

It was only thanks to your generous donations that we, as Diakonie Katastrophenhilfe, were able to act immediately and provide millions of euros worth of immediate aid. And our strong, stable position within global church networks also played a key role: only a few hours after the start of the war in Ukraine, we were able to alleviate immediate needs, ensuring that the people affected had drinking water, food and emergency shelter. And thanks to your generosity and our networks we were also able to provide direct, concrete support to flood victims in Germany.

The impacts of the war in Ukraine and the massive scale of global hunger will remain major priorities in the coming years. For example in Afghanistan, where more than 14 million people, half of them children, are already facing starvation. Or in Somalia, where years of too little rainfall and a plague of locusts have caused widespread destruction of crops and harvests.

That is why your long-term, loyal support is so important. Alongside the German Government, the European Union and many co-operation partners, it is you, dear donors, dear parishioners and churches, who make the work of our partner organizations possible!

I thank you for this from the bottom of my heart – also on behalf of the millions of people, whom we are able to support in times of greatest need. Let us not lose heart and remain focused on acting in a spirit of helpfulness and charity!

Stay safe.

Yours,  
Dr Dagmar Pruin

A handwritten signature in blue ink that reads "Dagmar Pruin".

President of Diakonie Katastrophenhilfe



# Crises in the shadow of the pandemic

The impacts of the Corona pandemic also influenced the work of Diakonie Katastrophenhilfe and its partners throughout the world in 2021. In the shadow of this unprecedented, debilitating situation, a series of other disasters kept us in suspense throughout 2021.

Worldwide, the climate crisis is hitting people with full force. And Germany is no exception. Global hunger is taking on extreme proportions. But we are also witnessing impressive levels of solidarity as a counterweight to the widespread distress and deprivation. Floods, earthquakes, famine: 2021 was dominated by serious disasters – one after the other, sometimes overlapping. And all this in the shadow of the second year of the global pandemic, which is continuing to have an impact on all areas of our lives. A further lockdown in Germany also hampered the work of Diakonie Katastrophenhilfe. Maintaining ongoing projects was difficult, as were the efforts to sustain continuous communication with partner organizations. While the Syrian war was reaching its tenth anniversary and more than 16 million people were starving in Yemen, climate change impacts were becoming increasingly evident – also in Germany.

## FLOOD DESTROYS LIVES AND LIVELIHOODS IN THE AHR VALLEY

The Ahr Valley and large areas of Rhineland-Palatinate and North Rhine-Westphalia were hit by the worst flooding in German history. In mid-July, up to 100 litres of rain per square metre fell within 24 hours. The consequences were dramatic: more than 180 people lost their lives, thousands were left homeless, losing all their belongings; friends and families were torn apart. Thanks to the church structures and close co-operation with our local partners, the Diaconal Agency in Rhineland and Westphalia-Lippe (Diakonisches Werk Rheinland-Westfalen-Lippe) and the Evangelical Church in the Rhineland,

Diakonie Katastrophenhilfe was able to respond immediately after the disaster to the widespread need and the crisis situation in the region. Together with local helpers we were able to provide emergency relief, efficiently and quickly, in the Ahr Valley, while simultaneously initiating and developing long-term aid strategies. Our experience of previous floods in Germany helped us here: When the Elbe and Danube burst their banks in 2013, Diakonie Katastrophenhilfe, together with the Diaconal Agencies, was quickly on the scene, staying as long as help was needed. In the eleven federal states affected, around 85,000 people had to leave their homes. As well as providing emergency aid, we

also created guidelines specifically for such situations in Germany. These served us well in 2021. Because, even in 2013, we had noticed that such a disaster in such a well-developed country as Germany throws up its own challenges. It is also a question of preparing for extreme weather events in the future, since it is to be feared that, as climate change advances, the frequency and severity of natural disasters will also increase in Germany. As in the situation in eastern Germany in 2013, the impacts of the devastating flood on local populations in western Germany and the sustainable reconstruction of their homes will preoccupy us for many years to come.



▲ Diakonie Katastrophenhilfe staff member Herbert Beckmann is responsible for the delivery of “warming aid” in the flooded areas of the Ahr Valley. Here, he visits the severely affected Ahrweiler an der Ahr to survey the damage.

## Exceptional solidarity produces record donations

The solidarity of the German people was overwhelming, something that was reflected both in the level of donations and in the enormous willingness to provide help on the ground. In the first three months after the flood, Diakonie Katastrophenhilfe received more than 36 million euros in donations. A huge amount that enables us to provide long-term local support, help people overcome bureaucratic hurdles, stand alongside them as a reliable partner and continue to provide financial support. The serious impacts of climate change in Germany are a painful experience and demonstrate that no country in the world can be spared the catastrophic consequences.

## MAJOR EARTHQUAKE DEVASTATES HAITI

The flood in western Germany was followed only one month later by yet another devastating disaster, to which Diakonie Katastrophenhilfe responded: on the 14th of August, a major earthquake hit Haiti. At least 2,200 people lost their lives and more than 12,000 people were injured. Here, too, thanks to its global structures and broad network of partners, Diakonie Katastrophenhilfe was able to quickly provide emergency assistance. Our office in Port-au-Prince responded immediately, distributing hygiene kits, food and building materials urgently needed for temporary shelters. Altogether, 58,000 houses were completely destroyed and another 83,700 badly damaged. Hundreds of thousands of people lost their homes. We subsequently provided a range of support: cash assistance enabling those affected to buy food, psychosocial help and support to rebuild their homes.

## Disaster risk reduction saves lives

Haiti is a good example of just how important disaster risk reduction is: it can save lives and give people concrete help to cope with future disasters. In 2016, Hurricane Matthew devastated southern Haiti. Together with our partners, we invested in preventive measures and built earth-



▲ Jesula Pierre (49) and her son Franklin (9) live in a stone house built by Diakonie Katastrophenhilfe following the 2010 earthquake in Binet, Sud-Est department, Haiti.

quake-resistant houses. And this proved successful: the buildings withstood the earthquake on the 14th of August 2021 and provided refuge from the disaster not only to the families living in them, but many other neighbours.

## HUNGER CRISIS CONTINUES TO ESCALATE

At the same time, the situation in Afghanistan was escalating. The conflict, the Taliban seizure of power and the continuing drought are exacerbating the distress and deprivation of the local people. And it is severely hampering the work of humanitarian aid organizations. Trade routes are restricted, borders closed and payment transactions disrupted. Millions of people are still dependent on humanitarian assistance and, in 2021 alone, 600,000 people were displaced within the country. Diakonie Katastrophenhilfe helps families with food, seeds and hygiene articles.

But it is not only Afghanistan that is experiencing severe drought. Kenya, too, still finds itself in a disastrous situation: crops are withering, cattle dying and wells drying up. On the 8th of September 2021, the Kenyan Government declared the drought situation to be a nationwide state of emergency.

We have provided access to drinking water and are renewing water storage tanks in several communities to restore long-term storage of rainwater and, thus, ensure that people no longer die of thirst. And, together with our partners, we are also improving families' access to food. The continuing drought is still having an impact on many regions in East Africa. For example, in 2022, Somalia, is facing its worst drought for 40 years.

In Yemen, famine, caused not by drought but by war, also continues unabated. At the end of 2021, more than 16 million people were suffering from acute hunger. Around two million children under the age of five are malnourished and are, therefore, particularly vulnerable to disease. That is why we are working here with our local partners to provide clean drinking water and take responsibility for the repair of water treatment plants and pipes. Natural disasters exacerbate what is already a dramatic situation: the local people were not spared the impacts of floods and a plague of locusts. The growing severity of the disasters and their increasing frequency clearly demonstrate the challenges we, as Diakonie Katastrophenhilfe, will have to face in this and the coming years.



# Assistance after the once-in-a-century disaster

After the devastating rainstorms in western Germany in July 2021 that left more than 180 people dead and caused billions of euros worth of damage, it will take a long time for anything approaching normal life to return. For a new beginning, people require patience, strength and our support.



▲ One week later. Looking out over the ruins in Rech in the Ahr Valley.

We now know that more than 180 people died in Germany as a result of the flood disaster in mid-July 2021. Some people are still missing. The water masses also caused billions of euros worth of damage to property. Rhineland-Palatinate and North Rhine-Westphalia were hardest hit. The spontaneous willingness to help and provide donations was, and still is, overwhelming. However, reconstruction following the worst natural disaster in Germany's history will take years.

This is what happened:

In mid-July, the Bernd low-pressure system caused extreme rainstorms that hit parts of Germany. Already in the night of the 13th-14th of July, heavy rain led to flooding in the city of

Hagen. On the 14th of July and in the night of the 14th-15th of July, in parts of North Rhine-Westphalia and Rhineland-Palatinate, up to 200 litres of rain per square metre fell within 24 hours, flooding towns and villages. A substantial quantity of the water masses fell within an even smaller time window of 10 to 18 hours. In comparison, normal average monthly rainfall for the whole of July is less than what fell during these three days. The consequences of all this heavy rain were flash floods and extensive flooding in the affected regions, which led to numerous fatalities and considerable damage to property.

Thanks to the support of its effective local partner, the Diaconal Agency in Rhineland and Westphalia-Lippe (Diakonisches Werk Rheinland-West-

falen-Lippe - RWL), Diakonie Katastrophenhilfe was able to provide immediate support in the affected areas. Through their combined efforts, the co-operation partners were able to respond immediately after the disaster to the enormous need and crisis situation by providing emergency aid, while initiating and developing long-term aid strategies. Through cash payments of up to 1,500 euros, the people affected could decide for themselves what they most urgently needed. They used the money, for example, to pay for technical equipment to clear away flood debris, for food, medicine, household items or for a tank of fuel for the car journey to work. Emergency cash assistance was also paid out to social institutions destroyed by the floodwater. Building dehumidifiers have



helped people make the first steps towards rebuilding their homes.

Diakonie Katastrophenhilfe is also continuing to support people financially - with household grants of up to 5,000 euros. All private households affected by the disaster can submit online applications. This financial support is a supplement to be paid out in cases, where state support and / or insurance pay-outs are insufficient, and enables affected households to buy everyday necessities or household goods such as furniture, clothing and electrical appliances.

Anyone affected and living in their own house or flat is eligible for financial support - so-called reconstruction aid - from the federal state concerned to help them make their property a home again. But before all this, patience is usually required: waiting for expert assessments, filling out applications and, simply, waiting. Since state support generally only covers 80 per cent of overall costs, Diakonie Katastrophenhilfe is helping people to reduce their own contribution of 20 per cent. Depending on the extent of the damage, up to 25,000 euros can be paid out - this may be increased in cases of particular hardship.

Alongside financial support, another basic component of the initiative is providing psychosocial support for people in their own environment. Nine mobile counselling teams from the Diaconal Agency in Rhineland and Westphalia-Lippe and ministers from the Evangelical Church in the Rhineland are still providing help in the affected areas: helping people to surmount bureaucratic hurdles and acting as reliable counsellors, offering people advice on how to cope, practically and psychologically, with the disaster. Through this long-term strategy and our reconstruction aid, we are working together to provide supplementary support to make up for the shortfall in state funds and insurance pay-outs. Long-term initiatives are in place to fortify the local community and prepare for future disasters, and, in cooperation with the local people, to develop long-term perspectives for new community centres. At several locations in flood-affected areas, efforts are to be made to support and reinforce



▲ Martin Kessler, Director of Diakonie Katastrophenhilfe (right), lends a hand, pushing a wheelbarrow full of rubble from a completely ruined house.

communities, neighbourhoods and districts, thereby helping to restore and sustainably improve social cohesion - also in preventive terms, with respect to future disasters. Diakonie Katastrophenhilfe also provides information and advice on disaster prevention, for example on how local people can rebuild their homes as sustainably as possible and ensure that they have a better prospect of withstanding future disasters. The expertise acquired by Diakonie Katastrophenhilfe in its other aid projects throughout the world is now being applied in Germany. The principle of building back better has long been standard practice in overseas projects. And it is important that reconstructed houses are more stable and better protected to ensure the greatest possible protection against future damage. It will be a long time before anything approaching normal life can return to the flood-hit areas. For a new beginning, in the aftermath of this once-in-a-century disaster, people will require patience, strength and our support. And as long as this is necessary, Diakonie Katastrophenhilfe and its part-

ner, Diaconal Agency in Rhineland and Westphalia-Lippe, will continue to support local populations, accompanying them on the road back to normality.



▲ It takes a lot of fortitude to make a fresh start: Günter and Maria Hess in front of their destroyed house in Schleiden.

# Projects worldwide

## Our assistance in the regions

### **AFGHANISTAN: NO FOOD OR MEDICINE FOR FAMILIES**

The Corona pandemic made it more difficult for children, who are at risk of malnutrition, women with young children, pregnant women, older men without work and people with disabilities in Afghanistan to obtain food, hygiene articles or medicine for their families.

AHDAA, the partner organization of Diakonie Katastrophenhilfe, established that more than 70 per cent of already poor households are struggling to feed their children.

To meet immediate needs, AHDAA distributed hygiene kits. To support households (especially women-headed households), AHDAA transferred cash (e.g. cash vouchers) and distributed food packages, some of them specifically for children.



▲ Families received food packages to help them survive.

### **ETHIOPIA: 20 litre jerry cans – life savers!**

The conflict that broke out in the Tigray Region of Ethiopia in November 2020 forced countless people to flee their home villages. Armed groups plundered or burned a large proportion of the most recent harvest, while pastoralists lost up to 90 per cent of their livestock. In Tigray, 91 per cent of residents are dependent on food aid. To enable displaced people to obtain and store drinking water, several partner organizations and the worldwide church aid network ACT Alliance dis-

tributed 20 litre jerry cans. They also provided hygiene articles and face masks as protection against Corona, as well as tarpaulins, mattresses and blankets to offer refugees some provisional weather protection.



▲ Women and children are the first victims in every disaster.

### **HAITI: tools for disaster relief**

On the 14<sup>th</sup> of August 2021, the abjectly poor island nation of Haiti was shaken by an earthquake measuring 7.2 on the Richter scale. More than 2,200 people lost their lives, at least 12,000 people were injured and nearly 58,000 houses were completely destroyed.

With its five partner organizations, Diakonie Katastrophenhilfe has its own warehouse in Haiti. In the immediate aftermath of the disaster, this allowed the delivery of hygiene articles – for example, soap, toilet paper and water purification tablets – to 1,000 people in the earthquake area. In addition, protection packs, comprising tarpaulins, cord and blankets, were distributed to 500 families. Further help followed and tools were made available: torches, ropes, shovels and pickaxes.



▲ Emergency relief items from the well-stocked warehouse in Camp Perrin, Haiti.

### **YEMEN: fuel for pumps**

It is the world's biggest humanitarian crisis: of Yemen's population of 30.5 million, more than 20 million depend on humanitarian assistance. And at least 4.2 million people have been driven out of their homes.

In recent years, Diakonie Katastrophenhilfe has continuously expanded its aid programme and works together with several partner organizations in the country. This includes improving the hygiene situation and access to drinking water. Water networks have been renewed, latrines installed and hygiene kits distributed to displaced families. Four water supply systems, for example, received fuel for their pumps. Particularly needy families received cash assistance to enable them to buy food.



▲ Distribution of hygiene kits: water filter, jerry can, soap, detergent.

### **DR KONGO: preventing HIV / AIDS infections**

Rape, physical assault, forced marriage and sex slavery are not just weapons of war. They are also a structural societal problem in the DR Congo conflict.

Staff from our Congolese partner organization, PAP-RDC, support survivors of sexualised violence by providing medical first aid and psychosocial support and through measures to reintegrate them into their families and communities. To prevent HIV / AIDS infections, women are given quick access to post-exposure prophylactic medication (PEP-kits).



The women also receive food assistance during treatment to ensure that their families have enough to eat.



▲ Women receive quick access to medicines.

#### MADAGASCAR: PARCHED FIELDS

For the last three years, there has been virtually no rainfall. Fields are parched and barren, plants have withered and the livestock are dying of thirst. Widespread harvest failures mean that over a million people in Madagascar are suffering because of extreme food shortages.

Together with its local partner organization, Eglise de Jésus-Christ à Madagascar, Diakonie Katastrophenhilfe launched an emergency cash transfer programme to ensure the survival of the people affected. The partner supports 2,120 starving families. Each family receives a cash sum (about €17,30) for three months to cope with the food shortages until the next harvest.



▲ Emergency aid for the weakest is a priority.

#### EAST AFRICA: UNSURMOUNTABLE DISASTERS

Millions of people in East Africa are starving and in urgent need of humanitarian assistance. In Kenya, Somalia, Ethiopia and South Sudan people are struggling to deal with a range of dis-

asters: climate change means that the countries are increasingly subjected to extreme weather conditions; the Corona pandemic has further exacerbated the crisis situation.

Diakonie Katastrophenhilfe is helping through its food security projects: cash assistance and seeds were distributed, while access to drinking water was secured for the local people and their livestock; drought relief was provided in Kenya; the school-feeding programme for children in South Sudan will be continued for another year; while, in Somalia, the aid agency distributed water vouchers to support almost 5,000 families and their livestock.



▲ A girl in Kenya, tending her family's goats, makes her way to the only remaining watering hole.

#### PHILIPPINES: unbureaucratic emergency relief

In late 2020, a ferocious typhoon swept across the Philippines, leaving a trail of devastation: thousands of houses and shacks were entirely destroyed or badly damaged. The ensuing deluge caused landslides and mudslides. The tropical storm left at least 58 dead and had a direct impact on around 1.8 million people.

In co-operation with its long-standing local partner organization, Citizens Disaster Response Center, Diakonie Katastrophenhilfe was able to quickly assess the extent of the damage. Through the emergency aid fund for the Philippines, the partner was able to provide quick and unbureaucratic emergency relief, quickly distributing food packages, soap and disinfectant to 551 families.



▲ Aid distribution after Typhoon Rolly: food and hygiene kits for 551 families (more than 2,500 people) in four communities.

#### SYRIA: THE SILENT EMERGENCY

After more than ten years of war in Syria, little is now heard about this silent emergency. Yet the situation is more desperate than ever: with an unprecedented number of people - over 13.4 million - now dependent on humanitarian aid.

Having one's own income is, therefore, indispensable to economic survival. Diakonie Katastrophenhilfe enabled 40 women and men to participate in a sewing training course lasting several months. Ten of the trainees subsequently received a sewing machine, scissors and other sewing material. Another three teams of five trainees received cash assistance to become self-employed. During training, the trainees made 10,000 pieces of clothing for refugees.

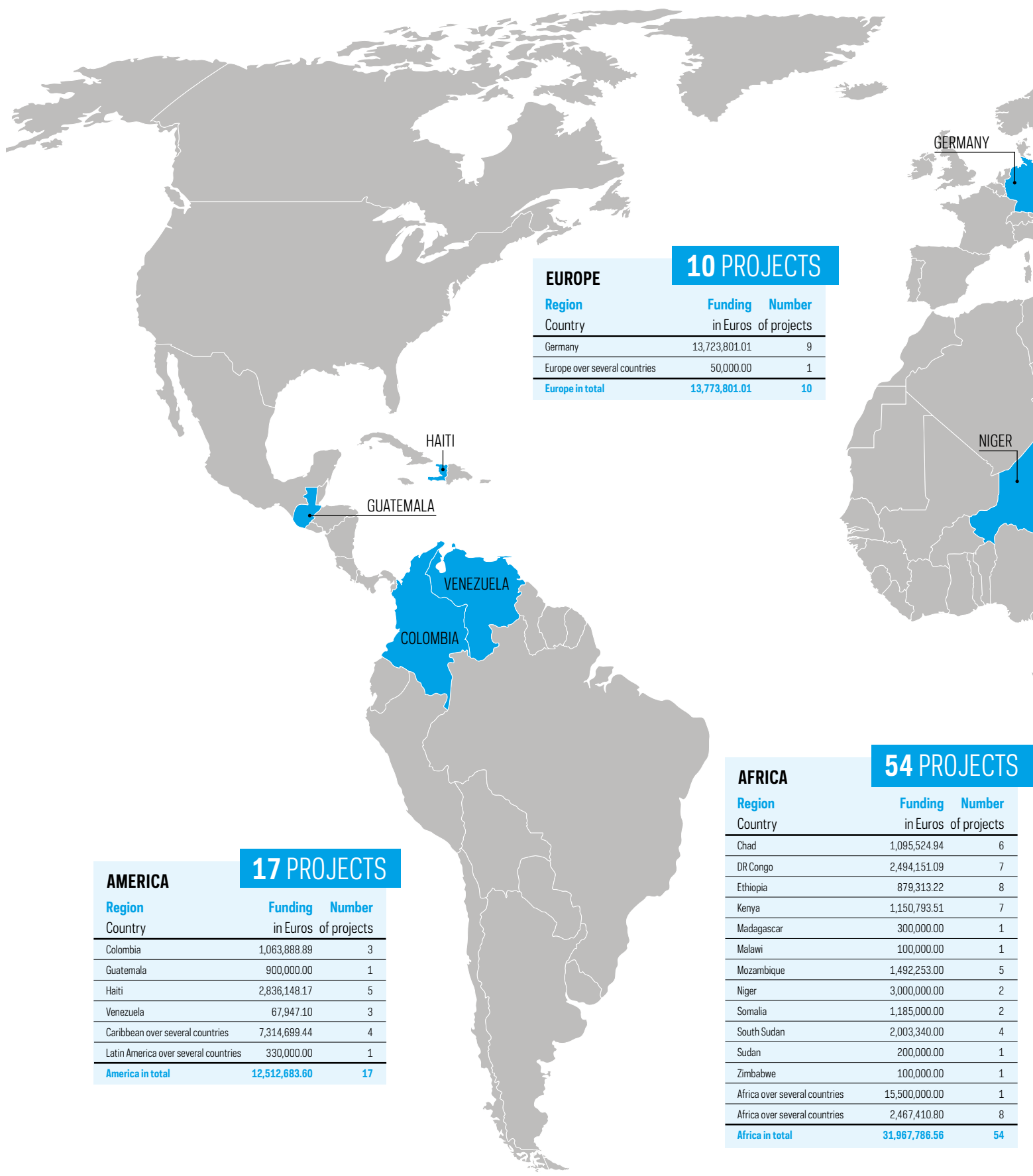


▲ 10,000 items of clothing sewn by women and men were distributed to children in refugee camps.

More detailed information on all Diakonie Katastrophenhilfe aid projects is available on our website:

[www.diakonie-katastrophenhilfe.de/projects](http://www.diakonie-katastrophenhilfe.de/projects)

# Global assistance in figures



**EUROPE** **10 PROJECTS**

Region Country	Funding in Euros	Number of projects
Germany	13,723,801.01	9
Europe over several countries	50,000.00	1
<b>Europe in total</b>	<b>13,773,801.01</b>	<b>10</b>

**AMERICA** **17 PROJECTS**

Region Country	Funding in Euros	Number of projects
Colombia	1,063,888.89	3
Guatemala	900,000.00	1
Haiti	2,836,148.17	5
Venezuela	67,947.10	3
Caribbean over several countries	7,314,699.44	4
Latin America over several countries	330,000.00	1
<b>America in total</b>	<b>12,512,683.60</b>	<b>17</b>

**AFRICA** **54 PROJECTS**

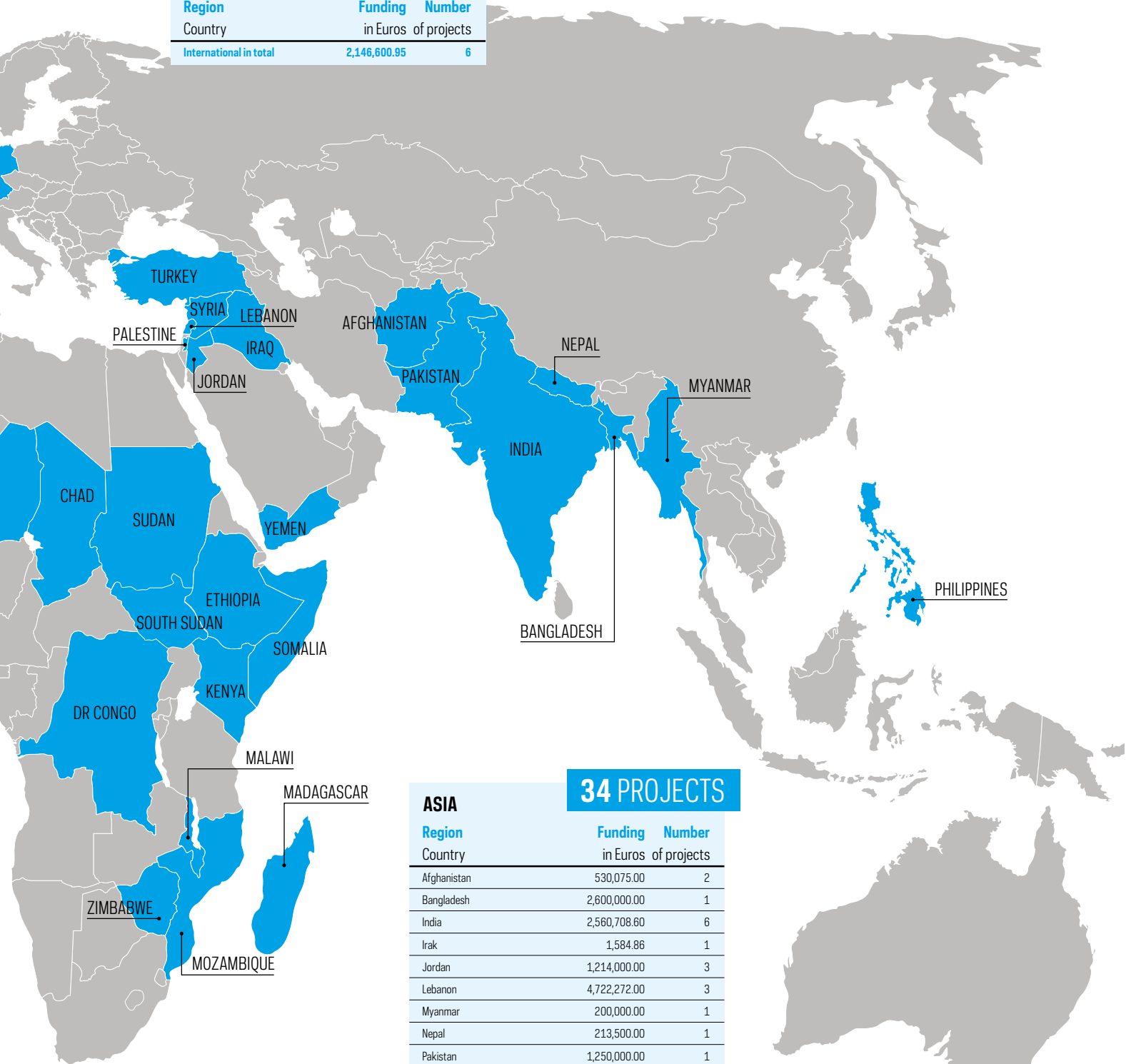
Region Country	Funding in Euros	Number of projects
Chad	1,095,524.94	6
DR Congo	2,494,151.09	7
Ethiopia	879,313.22	8
Kenya	1,150,793.51	7
Madagascar	300,000.00	1
Malawi	100,000.00	1
Mozambique	1,492,253.00	5
Niger	3,000,000.00	2
Somalia	1,185,000.00	2
South Sudan	2,003,340.00	4
Sudan	200,000.00	1
Zimbabwe	100,000.00	1
Africa over several countries	15,500,000.00	1
Africa over several countries	2,467,410.80	8
<b>Africa in total</b>	<b>31,967,786.56</b>	<b>54</b>



**INTERNATIONAL**

**6 PROJECTS**

Region	Funding in Euros	Number of projects
Country		
International in total	2,146,600.95	6



**34 PROJECTS**

**ASIA**

Region	Funding in Euros	Number of projects
Country		
Afghanistan	530,075.00	2
Bangladesh	2,600,000.00	1
India	2,560,708.60	6
Irak	1,584.86	1
Jordan	1,214,000.00	3
Lebanon	4,722,272.00	3
Myanmar	200,000.00	1
Nepal	213,500.00	1
Pakistan	1,250,000.00	1
Palestine	4,699,857.00	2
Philippines	98,630.82	1
Syria	2,262,844.99	4
Turkey	2,991,460.97	3
Yemen	3,605,666.77	3
Asia over several countries	180,000.00	2
<b>Asia in total</b>	<b>27,130,601.01</b>	<b>34</b>

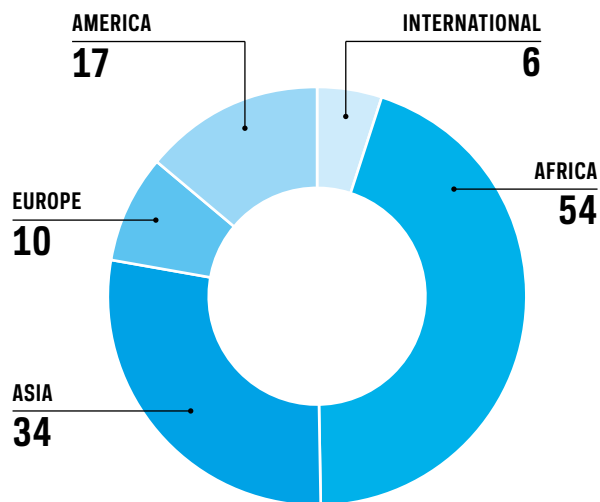
Initial and follow-up approvals, projects and accompanying measures worldwide in 2021

# How are we financed?

## FINANCES 2021 + + Figures and facts at a glance

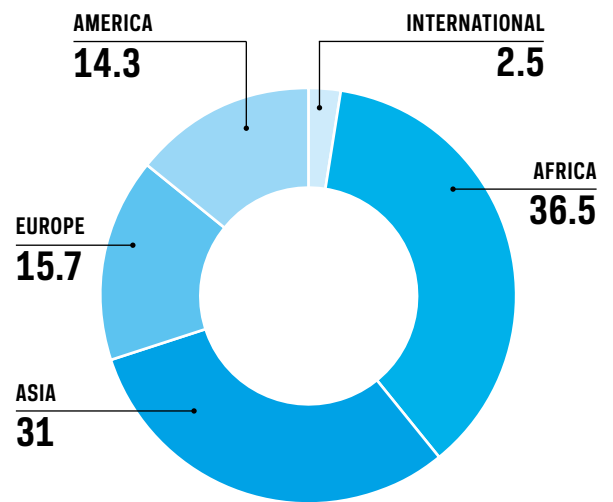
### Projects

**NUMBER OF PROJECTS PER CONTINENT**  
(121 PROJECTS IN TOTAL)



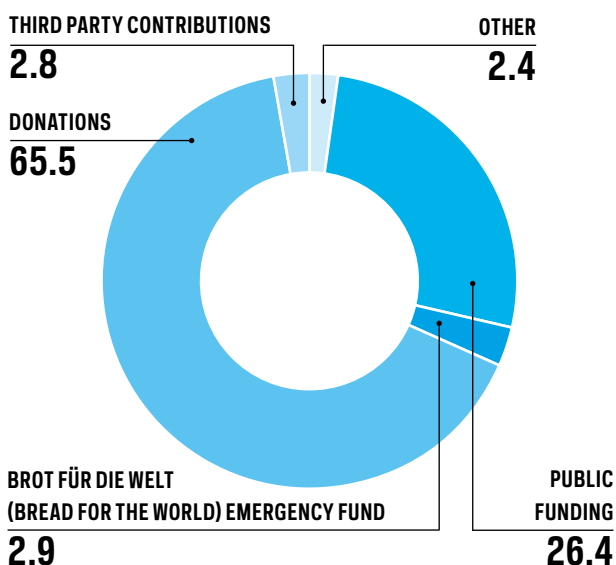
### Project Funding

**APPROVED FUNDS ACCORDING TO REGION**  
IN PER CENT (87.5 MILLION EUROS IN TOTAL)



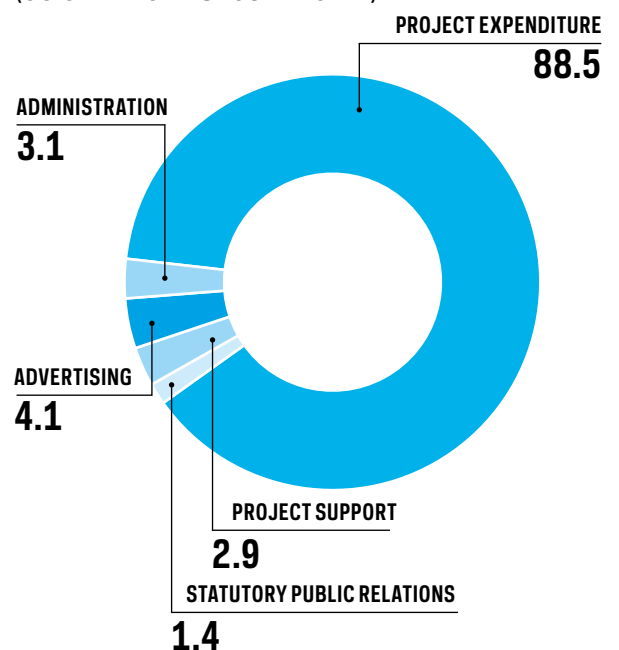
### Income

**ACCORDING TO SOURCE OF FUNDS**  
IN PER CENT (101.7 MILLION EUROS IN TOTAL)



### Expenditure

**EXPENDITURE ACCORDING TO TYPE OF EXPENDITURE**  
IN PER CENT (59.8 MILLION EUROS IN TOTAL)





## Notes on income and its sources

The annual accounts of Diakonie Katastrophenhilfe are extracted from the audited annual statement of the Protestant Agency for Diakonie and Development (Evangelisches Werk für Diakonie und Entwicklung e. V.) and the Protestant Central Office for Development Assistance (Evangelische Zentralstelle für Entwicklungshilfe e. V.).

### Total income

Total income in the year 2021 amounted to 101.7 million euros and has, thus, more than doubled compared to the previous year (50.4 million euros).

The substantial increase of more than 50 million euros is largely the result of the enormous generosity of donors in response to the flood disaster in Rhineland-Palatinate and parts of North Rhine-Westphalia, but is also due to a significant increase in funding from institutional donors.

Funding from the German Foreign Office (Auswärtiges Amt – AA) and the German Ministry for Economic Co-operation and Development (Bundesministerium für wirtschaftliche Zusammenarbeit und Entwicklung – BMZ) both increased markedly by between 70 and 80 per cent to almost 20 million euros (2020: 11.3 million euros). Almost two-thirds of funding transferred by the BMZ relate to its budgets for transitional development assistance, infrastructure and crisis management and around one-third from its budget for church-based projects.

The net financial result increased to 1.9 million euros from the previous year's level of 0.5 million euros.

### Donations

Donations in 2021 more than doubled to a total of around 66.6 million euros compared to 28.6 million euros in 2020. Earmarked donations were primarily received in response to the flood disaster in Rhineland-Palatinate and North Rhine-Westphalia in mid-July 2021: a total of almost 39 million euros, of which 29.4 million euros came from the

Action Alliance for Disaster Aid (Aktionsbündnis Katastrophenhilfe). Non-earmarked donations also increased again slightly compared to 2020 to almost 15 million euros (+3.3 per cent). Further earmarked donations were received for humanitarian disasters in the Middle East, especially those in Yemen and Syria and neighbouring countries, as well as for relief measures in countries affected by the Covid-19 pandemic. Further donations were received for victims of the hurricane in western Haiti (around 1 million euros), refugee aid (around 0.7 million euros) and combating hunger in Africa (around 1.6 million euros). Donations were again disappointingly low for forgotten crises and protracted conflicts including those in the Democratic Republic of Congo, Somalia, South Sudan and West Africa.

### Brot für die Welt Emergency Fund

To enable Diakonie Katastrophenhilfe to respond immediately to forgotten disasters and reconstruction projects, it receives donations funding from its sister organization, Brot für die Welt (Bread for the World) – the same amount as in the previous year.

### Interest

Income from interest comes about because donations are allocated in instalments to project partners according to project progress. Until these funds are disbursed, the approved project related funding is invested in secure investments in compliance with strict internal guidelines. The resulting income from interest as well as from capital gains and market gains is ring-fenced and helps cover the cost of project support, advertising and administration. Compared to 2020 (0.5 million euros), the financial result in 2021, amounting to 1.9 million euros, was significantly higher. This is the result of a marked increase in net interest from income, an increase in capital gains on securities and a reduction in statutory write-offs on securities.

### Public funding and third-party contributions

In 2021, Diakonie Katastrophenhilfe received subsidies amounting to 44.2 million euros from the German Government and the European Union (EU) for publicly funded projects – an increase of almost 15 million euros compared to the previous year (29.2 million euros). Funding from the AA more than doubled from 8.6 million euros in 2020 to 21.6 million euros in 2021. The primary reason for this was the approval of an extensive, long-term food security project in several countries in East Africa. Approved funding from the BMZ amounting to 16.8 million euros, was only slightly above the previous year's figure (16.2 million euros). There was also a welcome increase in funding again in 2021 from the EU (Civil Protection and Humanitarian Aid Operations – ECHO), from 4.4 to 5.8 million euros (+32.1 per cent). In 2021, no projects were approved with funding from the United Nations.

The priorities of funding from the AA and BMZ for Diakonie Katastrophenhilfe projects in 2021 were as follows:

- Yemen – 2.6 million euros (2020: 5.8 million euros), exclusively from the AA
- Palestine – 4 million euros from the BMZ (2020: 0.3 million euros also from the BMZ)
- Venezuela crisis – 4.5 million euros from the AA (2020: 4.7 million euros from the BMZ)
- Haiti – 1.2 million euros from the BMZ (2020: 1.0 million euros from the BMZ)
- 1.5 million euros to reinforce resilience in complex disasters from the BMZ
- 4 million euros for the rehabilitation and development of health sector infrastructure and services in Lebanon
- 2.1 million for a project to improve the preventive capacities and structural infrastructure of disaster-prone communities in Bangladesh
- 3 million euros in total for projects in the Democratic Republic of Congo and Niger

# Annual accounts

## ANNUAL ACCOUNTS 2021

	2021		2020	
	in euros	in %	in euros	in %
<b>Balance of funds at 01.01.</b>	<b>68,352,995.28</b>		<b>62,657,299.99</b>	
plus receivables from donors at 01.01.	15,436,136.82		9,889,040.55	
<b>Total available funds at 01.01.</b>	<b>83,789,132.10</b>		<b>72,546,340.54</b>	
<b>Donations</b>	<b>66,636,143.33</b>	<b>65.5</b>	<b>28,560,634.10</b>	<b>56.6</b>
<b>Fines</b>	<b>1,000.00</b>	<b>0.0</b>	<b>0.00</b>	<b>0.0</b>
<b>Legacies</b>	<b>174,772.32</b>	<b>0.2</b>	<b>222,341.61</b>	<b>0.4</b>
<b>Brot für die Welt Emergency Fund</b>	<b>3,000,000.00</b>	<b>2.9</b>	<b>3,000,000.00</b>	<b>6.0</b>
<b>Financial result</b>	<b>1,923,983.76</b>	<b>1.9</b>	<b>531,403.88</b>	<b>1.1</b>
of which, financial income	2,740,633.94		1,742,192.03	
of which, financial expenses	816,650.18		1,210,788.15	
<b>Public Funding</b>	<b>26,855,069.82</b>	<b>26.4</b>	<b>14,795,176.70</b>	<b>29.4</b>
Federal Ministry for Economic Co-operation and Development (BMZ)	11,843,747.77		6,520,368.23	
Federal Foreign Office (AA)	8,139,106.54		4,754,808.47	
EU Civil Protection and Humanitarian Aid Operations (ECHO)	6,614,295.76		3,520,000.00	
United Nations (UN)	257,919.75		0.00	
<b>Third-party contributions</b>	<b>2,849,842.18</b>	<b>2.8</b>	<b>2,918,471.21</b>	<b>5.8</b>
Brot für die Welt project co-operation	502,931.94		945,623.66	
German Caritas Association	0.00		250,000.00	
ACT Alliance	96,985.22		35,213.51	
Diakonie Austria	392,663.00		491,170.00	
Other third-party contributions	1,857,262.02		1,196,464.04	
<b>Other income</b>	<b>293,461.06</b>	<b>0.3</b>	<b>372,485.11</b>	<b>0.7</b>
<b>Total income</b>	<b>101,734,272.47</b>	<b>100.0</b>	<b>50,400,512.61</b>	<b>100.0</b>
<b>Expenditure</b>				
<b>Project expenditure</b>	<b>52,949,898.88</b>	<b>88.5</b>	<b>37,462,907.49</b>	<b>83.8</b>
<b>Project support</b>	<b>1,762,392.41</b>	<b>2.9</b>	<b>1,836,168.82</b>	<b>4.1</b>
<b>Statutory public relations</b>	<b>825,565.85</b>	<b>1.4</b>	<b>872,505.86</b>	<b>2.0</b>
<b>Advertising</b>	<b>2,427,096.33</b>	<b>4.1</b>	<b>2,544,509.43</b>	<b>5.7</b>
<b>Administration</b>	<b>1,837,002.48</b>	<b>3.1</b>	<b>1,988,725.72</b>	<b>4.4</b>
<b>Total expenditure</b>	<b>59,801,955.95</b>	<b>100.0</b>	<b>44,704,817.32</b>	<b>100.0</b>
<b>Balance at 31.12.</b>	<b>110,285,311.80</b>		<b>68,352,995.28</b>	
plus receivables from donors at 31.12.	51,392,741.79		15,436,136.82	
<b>Total available funds at 31.12.</b>	<b>161,678,053.59</b>		<b>83,789,132.10</b>	
<b>thereof approved project funds</b>	<b>84,089,447.82</b>		<b>52,759,462.45</b>	
<b>thereof free reserves</b>	<b>4,420,483.68</b>		<b>4,420,483.68</b>	
<b>thereof approved free project fund reserves</b>	<b>3,612,853.30</b>		<b>3,612,853.30</b>	
<b>available for future approval</b>	<b>69,555,268.79</b>		<b>22,996,332.67</b>	



From the European Union (EU Civil Protection and Humanitarian Aid Operations - ECHO) we received funding amounting to 2.5 million euros (3.6 million euros in 2020) for a project for Syrian refugees in Turkey, and 1.3 million euros for a joint project led by Caritas Austria in Syria, 0.8 million euros for a project to ease the impact of the armed conflict in Colombia and 1.2 million euros for the crisis in Venezuela (2020: 0.8 million euros). With the help of funding from the German Government and the EU, Diakonie Katastrophenhilfe was able to support important projects in Africa, Asia and South America, for which insufficient earmarked or non-earmarked donations were available.

### **Other third party contributions**

From the worldwide church aid network ACT Alliance, we received 100,000 euros in funding for a project in Haiti (2020: 35,000 euros). We also received 0.5 million euros (2020: 0.9 million euros) from our sister organization, Brot für die Welt, for projects, for example, in Ethiopia and Syria as well as for flood relief in Rhineland-Palatinate and North Rhine-Westphalia. From our sister organization, Diakonie Katastrophenhilfe ACT Austria, we received just under 0.4 million euros, slightly less than in 2020 (0.5 million euros). In 2021, these funds came from the City of Vienna (100,000 euros) for a project supporting Syrian refugees in Greece and from donations for projects in Syria, Haiti, Lebanon and India. From our ACT partner, Finn Church Aid, we received 160,000 euros for a relief project in response to the earthquake in Haiti, for which we also received funds from the regional churches of Hesse-Nassau (50,000 euros) and Saxony (10,000 euros). Further donations were received for relief measures in response to the flood disaster in July from the regional Church of the Palatinate (almost 71,000 euros) and from other church donors for Corona aid projects).

### **Miscellaneous income**

Miscellaneous income in 2021 came largely from reimbursements of personnel costs, merchandising sales and other reimbursements. The fall in mis-

cellaneous income from the previous year is primarily a result of the lower reimbursements of personnel costs.

## **Notes on expenditure and its allocation**

### **Total expenditure**

In 2021, the overall expenditure of Diakonie Katastrophenhilfe, amounting to around 59.8 million euros, was significantly higher than in 2020 (44.7 million euros). The main reason for the increase of nearly 15 million euros or 33.5 per cent is an almost equivalent increase in project expenditure, primarily for relief measures in response to the flood disaster in Rhineland-Palatinate and North Rhine-Westphalia in July 2021. Statutory expenditure on humanitarian aid projects, project support and statutory public relations in 2021 amounted to almost 55.5 million euros (2020: 40.2 million euros) and, thus, 93.0 per cent of total expenditure (2020: 89.9 per cent).

### **Project expenditure**

The principal recipients of project expenditure in 2021 of around 52.9 million euros were South Sudan (4.8 million euros), Germany (4.3 million euros for flood relief in Rhineland-Palatinate and North Rhine-Westphalia), the Horn of Africa (6.2 million euros for Ethiopia, Somalia, Kenya), Yemen (3.2 million euros), Turkey (3.0 million euros for projects for Syrian refugees), Colombia and Venezuela (4.4 million euros, including 2.4 million for the refugee crisis in Venezuela), Palestine (2.1 million euros), Syria (2.0 million euros), Haiti (2.0 million euros) and the Democratic Republic of Congo (1.8 million euros). Project expenditure in these countries and regions accounted for about 61 per cent of overall project expenditure.

### **Project support**

Alongside personnel and administration costs, project support includes the cost of 'upstream' and 'downstream' project activities such as the selection of suitable project partners. It also includes expenditure on controlling and revision as well as on impact monitoring and evaluation. Compared to 2020,

expenditure on project support fell slightly by around 70,000 euros or 3.0 per cent. This is primarily a consequence of slightly lower costs for human resources and a reduction in other operating costs resulting from reduced expenditure on field visits.

### **Statutory public relations**

Expenditure on campaigns, education and awareness-raising activities amounting to 0.8 million euros, a slight fall from the previous year (0.9 million euros), contribute to raising public awareness of humanitarian aid concerns. It encompasses public relations, educational work and lobbying. Major areas of expenditure were press and media work, the production of brochures and the support for the public relations work of the diaconal agencies and regional churches.

### **Advertising and administration**

Compared to 2020, there was a fall of around 120,000 euros or 4.6 per cent in expenditure on advertising in 2021. The major areas of expenditure were online and telephone marketing as well as donor mailings. The decrease in expenditure here was primarily a result of reduced expenditure on donor mailings. Expenditure on letters of thanks issued in response to the increase volume of donations received increased in 2021.

Administrative costs fell from 2 million euros in 2020 to 1.8 million euros (a reduction of 7.6 per cent) in 2021. The main reason for this change was a reduction of around 100,000 euros in other operating costs. In 2020, the closure of the central distribution hub for event logistics and merchandising articles had led to higher costs. Since 2021, the previous work of the central distribution hub has been performed by an external service provider. In 2021, expenditure on advertising and administration as a percentage of total expenditure fell to 7.1 per cent from 10.1 per cent the previous year. This decrease is a consequence, on the one hand, of reduced expenditure on project support, statutory public relations, advertising and administration and, on the other hand, of increased project expenditure. In absolute terms, these areas of expenditure fell from 4.3 million

euros in 2020 to 4.2 million euros in 2021. As a proportion of the total volume of expenditure, this level of expenditure on advertising and administration is categorised as “low” according to the criteria of the German Central Institute for Social Issues (DZI).

## Notes of the types of expenditure

### Personnel costs

Personnel costs have fallen slightly. The reasons for this were, on the one hand, a slight adjustment to the allocation of personnel costs with respect to central services (finances, human resources, administration) and, on the other hand, a slight reduction in provisions for overtime and residual leave entitlements.

### Other Operating Expenses

The reduction in these costs was primarily the result of the discontinuation of costs associated with the closure of the central distribution hub.

### Write offs

Depreciation fell by around 70,000 euros, largely because there have been no write-offs for larger-scale software products and operating / office equipment since 2020.

### Taxes

Tax on income and earnings consist of corporation and commercial taxes, related to non-tax-exempt activities (e.g. merchandise sales) and from tax at source and capital gains tax associated with income from securities and investments. The fall from the previous year is primarily due to refunds of capital gains tax.

### Interest expenses

Interest expense fell due to a slight adjustment in cost itemisation. In particular, interest is paid on the bank loan required to finance our headquarters in Berlin.

### Auditor's certificate

The auditor's certificate for the annual financial statements of the legal entities, the EWDE and EZE, as well as the auditors' certificate for the annual financial statement will, after completion of the audit, be available on our website:

[www.diakonie-katastrophenhilfe.de/ueber-uns](http://www.diakonie-katastrophenhilfe.de/ueber-uns).

## BREAKDOWN OF AVAILABLE FUNDS ACCORDING TO LEGAL ENTITY

	Donations Organization Diakonie Katastrophenhilfe (incl. EZE)	Protestant Agency for Diakonie and Development e. V. (EWDE)*	Protestant Association for Co-operation in Development e. V. (EZE)*
<b>Total available funds at 31.12.2021</b>	<b>161,678,053.59</b>	<b>147,467,252.57</b>	<b>14,210,801.02</b>
approved project funds	84,089,447.82	69,878,646.80	14,210,801.02
free reserves	4,420,483.68	4,420,483.68	0.00
earmarked project fund reserves	0.00	0.00	0.00
free project fund reserves	3,612,853.30	3,612,853.30	0.00
available for future approval	69,555,268.79	69,555,268.79	0.00
<b>Total available funds at 31.12.2020</b>	<b>83,789,132.10</b>	<b>70,081,850.56</b>	<b>13,707,281.54</b>
approved project funds	52,759,462.45	39,052,180.91	13,707,281.54
free reserves	4,420,483.68	4,420,483.68	0.00
free project fund reserves	3,612,853.30	3,612,853.30	0.00
available for future approval	22,996,332.67	22,996,332.67	0.00

\*The table shows only figures relating to the donations organization Diakonie Katastrophenhilfe from the overall financial statement of the respective legal entity.

## BREAKDOWN OF RECEIVABLES FROM PROJECT FUNDING SOURCES IN EUROS

	31.12.2021	31.12.2020
State funding	44,225,368.44	13,707,281.54
Church funding	1,980,885.37	1,728,855.28
Other funding sources	5,186,487.98	0.00
<b>Total receivables from project funding sources</b>	<b>51,392,741.79</b>	<b>15,436,136.82</b>

# How do we help?

## globally active + + our support, our principles

For 68 years, now, Diakonie Katastrophenhilfe has been providing humanitarian aid, where it is needed most throughout the world. We support people, who have become victims of natural disasters, war and forced displacement and who are unable to deal with their predicament without external assistance. We provide this assistance irrespective of religion, skin colour or nationality, and do so in a quick, non-bureaucratic, reliable, effective and transparent manner.

Whether in response to earthquakes, storms, drought, floods, wars or conflicts - since 1954, Diakonie Katastrophenhilfe has been active throughout the world, but also in response to the “forgotten crises” that receive little media or public attention. The primary focus of our work is on those, who are weakest and most vulnerable: refugees, children, women, single parents, the elderly, the sick and people with disabilities. Our assistance is unconditional. We work together with the people in need and our partner organizations - on equal terms, not from a position of superiority.

These partners are experienced local organizations, firmly rooted in their own society. They speak the language, know the culture and are familiar with the economic, political and social contexts. This ensures that we are already there, on the ground, when help is urgently needed and remains as long as its presence is required.

We implement some projects in co-operation with other state or church-based institutions or within alliances. This also enables us to provide assistance, where we do not have any partners or our own project offices.

Our support is targeted exclusively to meet the needs of the people affected. Respecting human dignity is our overriding principle and, in conflict regions, we maintain strict neutrality. Our support is provided in a way that promotes reconciliation.



▲ Iqro Khasim Sharif, 13 years old, attending classes in the school of the Haar-Haar IDP Camp in Galkayo, Somalia: “When I grow up, I want to be a doctor.”

Diakonie Katastrophenhilfe is the humanitarian aid agency of the Protestant churches in Germany and, together with Brot für die Welt, is part of the Protestant Agency for Diakonie and Development (Evangelisches Werk für Diakonie und Entwicklung e. V.). This close co-operation guarantees the transition from helping those in acute need to subsequent long-term development: Diakonie Katastrophenhilfe provides the immediate emergency relief, while Brot für die Welt provides assistance for sustainable development. We help people caught up in crisis situations by providing what they need: food, clean drinking water, blankets, tents, clothing, building material and medicine. We usually purchase relief items locally, thus saving time and transport costs and boosting the local economy. As well as emergency relief, we are also involved in reconstruction and disaster risk reduction. Our humanitarian engagement is rooted in the Christian commandment to love one’s neighbour as oneself, and adheres to the international principles of humanitarian aid.

The guiding principles of our work are set out in the “Common Statement by Diakonie Katastrophenhilfe and Caritas international” and in the “Code of Conduct of the International Red Cross and Red Crescent Movement and NGOs in Disaster Relief”.

### Our principles

1. The humanitarian mandate has priority.
2. Humanitarian aid is provided irrespective of the skin colour, religious affiliation or nationality of the recipient and with no exclusion whatsoever.
3. Humanitarian aid is not used to promote any specific political or religious standpoint.
4. We ensure that we are not instrumentalised for the foreign policy of governments.
5. We respect culture and customs.
6. We attempt to build disaster response on local capacities.
7. We ensure the participation of programme beneficiaries in the implementation of support measures.
8. Our emergency relief seeks to reduce future disaster vulnerability and fulfil basic needs.
9. We are equally accountable to the beneficiaries of our assistance and to the providers of our relief resources.
10. In our information, public relations and advertising activities, we depict disaster victims as partners with human dignity and not as objects of sympathy.



# Who supports us?

## EFFECTIVE NETWORKING + + Our partners and supporters

Diakonie Katastrophenhilfe has a comprehensive network of national and international partners. As part of diverse alliances and together with numerous institutions, we co-ordinate our work, give a voice to people in crisis situations and campaign for humanitarian issues at political and church level.

### International Partners

The ACT Alliance, with 135 members, is one of the world's largest church-based networks for humanitarian assistance and development. Many of our local partner organizations are also members of ACT. Director Martin Kessler is a member of the administrative board. ACT can count on 30,000 staff members and volunteers working in over 120 countries. Its aim is to improve the co-ordination of the churches' global humanitarian aid and, through compliance with shared quality standards, make it even more effective.

Diakonie Katastrophenhilfe also works in close co-operation with the Catholic humanitarian organization Caritas international and with Diakonie Katastrophenhilfe Austria and the Diakonia in Slovakia, the Czech Republic and Poland as well as with AIDRom in Romania.

Member of  
**actalliance**

### Public funding

In addition to donations and church collections, Diakonie Katastrophenhilfe also receives public funding, especially for "forgotten crises". The German Foreign Office (AA) subsidises emergency relief projects in response to natural disasters, in conflict regions and

for disaster risk reduction. We are a member of the Humanitarian Aid Co-ordinating Committee of the AA.

The German Federal Ministry for Economic Co-operation and Development (BMZ) supports projects promoting developmental and structural transitional assistance.

We also apply for funding for humanitarian aid projects from the European Union's Directorate General for Civil Protection and Humanitarian Aid Operations (ECHO).



### Associations and alliances

VOICE: 88 European NGOs are members of Voluntary Organisations in Co-operation in Emergencies (VOICE), which engages in dialogue with the EU on issues relating to emergency relief, disaster risk reduction and the principles of humanitarian aid.

The Aktionsbündnis Katastrophenhilfe (Action Alliance for Disaster Aid) is an alliance of the humanitarian organizations Caritas international Germany, the German Red Cross, Unicef Germany and Diakonie Katastrophenhilfe. In the event of major disasters, they make joint appeals for donations on the TV channel ZDF. Donations raised are distributed equally among the participating organizations. In 2021, 33,515,307.60 euros was passed on in this way from the Action Alliance to Diakonie Katastrophenhilfe.

The Centre for Humanitarian Action (CHA): Diakonie Katastrophenhilfe is one of three constituent members of

the first German think tank for humanitarian aid. It focuses on independent analysis, critical discussion and raising the public's awareness of humanitarian aid issues.

The Association of German Development NGOs (Bundesverband entwicklungspolitischer und humanitärer Nichtregierungsorganisationen e. V. - VENRO) is an alliance of 140 German private and church-based agencies involved in development co-operation and humanitarian assistance. Its aim is to raise awareness of their joint goals among the general public and politicians.

Charter4Change: as local as possible - this is the goal of the initiative, to which 38 humanitarian aid organizations have now signed up. It seeks to empower local actors, eliminate obstacles that hamper equal participation in the humanitarian system and ensure that local civil society partners acquire better, direct access to available resources - not only as part of project implementation but also for their own institutional capacity.



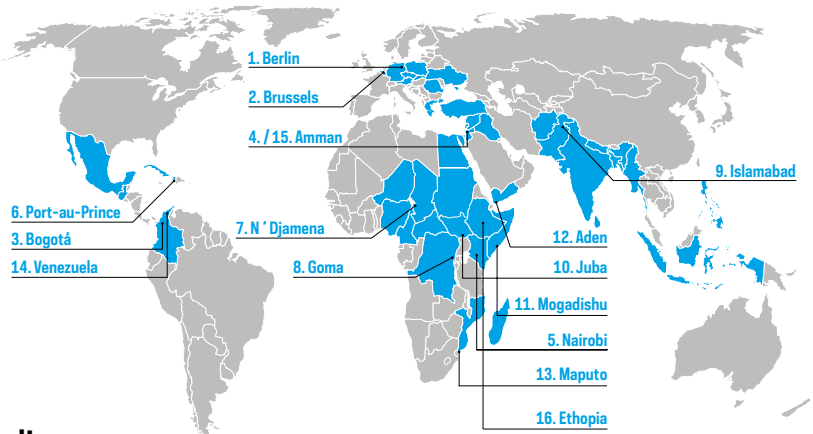
European Union  
Civil Protection and  
Humanitarian Aid

### Donors

Donations are the principal source of financing for Diakonie Katastrophenhilfe. They enable us to provide quick, immediate humanitarian aid in the event of disaster. Through donations that are not earmarked, we can provide support, where it is needed most.

# Where are we based?

## WELL-PLACED THROUGHOUT THE WORLD



### Berlin

Diakonie Katastrophenhilfe has its headquarters in Berlin. In 2021, it had 30 staff members (in terms of full-time positions). Staff remuneration was as follows: heads of unit - between 6,092 and 7,254 euros; officers - between 4,824 and 5,837 euros; project workers - between 3,856 and 5,367 euros; assistants - between 3,072 and 4,303 euros (all the above are gross monthly salaries, excluding employer's statutory contributions and pension payments). On data protection grounds, the Director's remuneration is not made public. A management team of three, comprising the Director and the heads of department for Programmes and for Finances and Procedures co-ordinates the work of Diakonie Katastrophenhilfe. The Programme department is sub-divided into three regions: Africa, Asia / Europe and Latin America / Caribbean. Its staff co-ordinate the projects from the application phase to evaluation, submit applications for third-party funding and support local partners' planning and implementation. The department for Finances and Procedures manages the finances of the agency and is especially responsible for budget control, tax matters, review of third-party funding, controlling and reporting. The department is divided into a sub-department for Finances and a sub-department for Procedures and Compliance.

Working areas such as communications, fundraising, legal affairs, administration, human resources and finance administration are the responsibility of specialist departments within the Protestant Agency for Diakonie and Development. A proportion of the costs for human resources and materials is borne by Diakonie Katastrophenhilfe and accounted for in our annual financial statement.

### Worldwide

Diakonie Katastrophenhilfe implements its projects in co-operation with experienced, local partner organizations and members of the ACT Alliance. Three regional offices in Africa, Asia and Latin America support the strategic work and partner structures in the regions. They speak the languages, know the culture and are familiar with the economic, political and social contexts in the countries within the region. We also maintain eleven temporary project offices, set up in response to disasters or protracted crises and conflicts. A member of staff in Brussels represents our concerns at EU level and supports our efforts to secure EU funding. Altogether, on 31.12.2021, our 15 overseas offices employed a total of 121 staff, 103 of them local staff and 18 others posted from Germany. In 2021, nine temporary consultants were working on our behalf overseas.

### 1. Headquarters Berlin

Director: Martin Kessler, 30 staff members

### 2. EU office, Brussels

Representative: Michael Hansmann, 1 member of staff

### 3. Regional office Latin America / Colombia, Bogotá

Head of office: Marino Jansen, 14 staff members

### 4. Regional office Asia / Jordan, Amman

Head of office: Rita Szekely, 15 staff members

### 5. Regional office Africa / Kenya, Nairobi

Head of office: Katrin Jullien, 18 staff members

### 6. Project office Haiti, Port-au-Prince

Head of office: Charlotte Green, 9 staff members

### 7. Project office Chad, N' Djamena

Head of office: Cecilia Ehnombi, 9 staff members

### 8. Project office DR Congo, Goma

Head of office: Gilberto Masumbuko, 12 staff members

### 9. Project office Pakistan, Islamabad

Head of office: Imran Masih, 3 staff members

### 10. Project office South Sudan, Juba

Head of office: Bernd Serway, 6 staff members

### 11. Project office Somalia, Mogadishu / Nairobi

Head of office: Jürgen Feldmann, 5 staff members

### 12. Project office Yemen, Aden

Head of office: Robert Orina, 17 staff members

### 13. Project office Mozambique, Maputo

Head of office: Mathew Masinde, 4 staff member

### 14. Project office Venezuela

Head of office: Geraldine Nieto, 2 staff member

### 15. Project office Syria / Amman, Jordan

Head of office: Mar Cabecerans, 5 staff member

### 16. Project office Ethiopia

Head of office: Katrin Julien, 2 staff member

### Risk management

We support our project partners and local staff through capacity building and training not only dealing with general issues relating to finance management and the financial administration of projects, but also exploring the guidelines of national and international donors. All aspects of this work are analysed, and the results published in auditor's reports.

In response to security risks, particularly in conflict regions, we provide a range of staff training. We specify rules of conduct and mandatory reporting procedures. In addition, HSS plans (Health, Safety and Security) are now in place in all offices. Security issues are the responsibility of one member of staff in each local office and a specialist based in our headquarters in Berlin.

# Who bears responsibility for our work?

## EXECUTIVE BOARD AND COMMITTEES

Diakonie Katastrophenhilfe is the humanitarian aid agency of the Protestant Regional and Free Churches in Germany and is part of the Protestant Agency for Diakonie and Development (Evangelisches Werk für Diakonie und Entwicklung e. V. - EWDE). Since 1st March 2021, its president has been Rev. Dr Dagmar Pruin. Her predecessor until the 28th of February was Rev. Professor Dr h. c. Cornelia Füllkrug-Weitzel. The Protestant Agency for Diakonie and Development is headed by a remunerated Executive Board. Its members are appointed for a six-year term by the supervisory board. The current members are Rev. Dr Dagmar Pruin (Chairperson; President of Brot für die Welt and Diakonie Katastrophenhilfe), Reverend Ulrich Lilie (Deputy Chairperson; President of Diakonie Deutschland), Maria Loheide (Social Policy, Diakonie Deutschland) and Dr Jörg Kruttschnitt (Finances, Human Resources and Legal Affairs). The Protestant Agency for Diakonie and Development has committed itself to a Corporate Governance Code, which includes the disclosure of the total annual remuneration of the Executi-

ve Board members. In 2021, Rev. Ulrich Lilie received 137,370.34 euros (plus 131,212.39 euros in pension contributions and allowances); Rev. Prof. Dr h. c. Cornelia Füllkrug-Weitzel 26,317.70 euros (plus 21,386.38 euros in pension contributions and allowances); Rev. Dr Dagmar Pruin 114,588.37 euros (plus 50,862.45 euros in pension contributions and allowances), Maria Loheide 128,704.02 euros (plus 7,452.66 euros in pension contributions and provident fund payments); Dr Jörg Kruttschnitt 138,708.53 euros (plus 8,008.86 euros in pension contributions and provident fund payments).

Three committees determine the work of Diakonie Katastrophenhilfe. Their members work on a voluntary basis, with no remuneration. The Diakonie and Development Conference (Konferenz Diakonie und Entwicklung) is the supreme decision-making body of the Protestant Agency for Diakonie and Development. Its 112 members make decisions on the agency's fundamental policy issues. It approves the budget and annual accounts as well as discharging the Supervisory Board and the

Executive Board. Its Chairperson is Dr Johanna Will-Armstrong, Executive Board member of the von Bodelschwingh Institutions Bethel (v. Bodelschwinghsche Stiftungen Bethel).

The 22 members of the Supervisory Board (Aufsichtsrat) oversee the implementation of the decisions of the Diakonie and Development Conference, appoint the Executive Board members and oversee their work. Its Chairperson is Bishop Dr Beate Hofmann, Evangelical Church of Hesse-Waldeck (Evangelische Kirche von Kurhessen-Waldeck).

The 18 members of the Development Service and Humanitarian Aid Committee (Ausschuss Entwicklungsdienst und humanitäre Hilfe) advise the management of Diakonie Katastrophenhilfe and Brot für die Welt on issues concerning development and funding policy, humanitarian aid, communications, fundraising and education. Its Chairperson is Bishop Dr Christian Stäblein, Evangelical Church in Berlin-Brandenburg-Silesian Oberlausitz (Evangelische Kirche Berlin-Brandenburg-schlesische Oberlausitz).

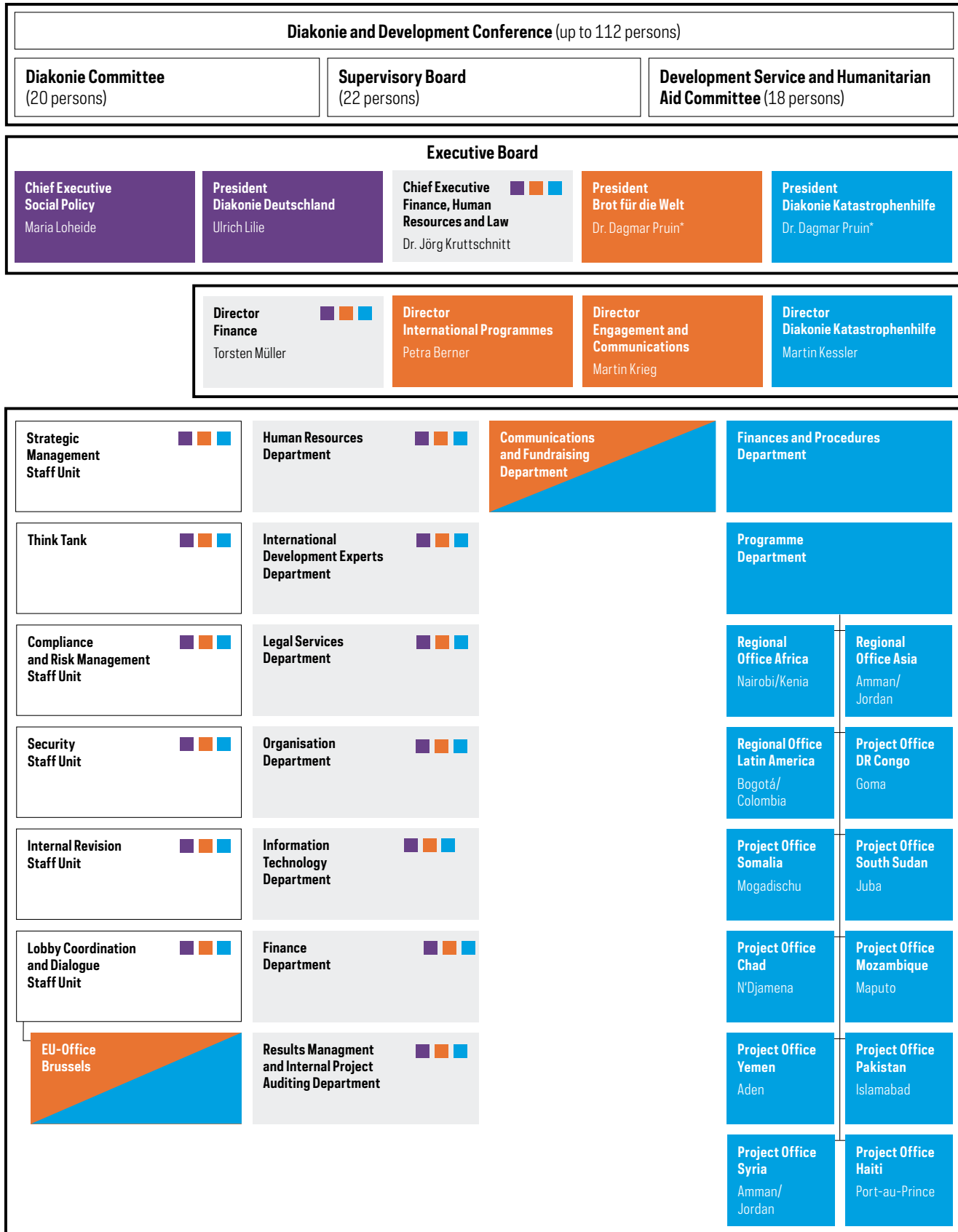
### EXPENDITURE IN 2021 ACCORDING TO TYPE OF EXPENDITURE

Type of Expenditure	Project expenditure in euros	Project support in euros	Campaigns, education and awareness-raising in euros	Advertising and public relations in euros	Administration in euros	Total in euros
Project expenditure	52,516,748.01					52,516,748.01
Material expenditure	96.70	754.35	322.30	-10,993.62	425.74	-9,394.53
Human resources expenditure	391,922.35	1,511,663.28	528,756.07	308,652.54	805,918.51	3,546,912.75
Depreciation	6,246.37	45,016.55	8,596.70	6,019.72	179,236.77	245,116.11
Other operating costs	30,689.84	169,352.90	282,193.77	2,119,380.60	800,905.18	3,402,522.29
Interest	4,195.61	35,605.33	5,697.01	4,037.09	21,198.29	70,733.33
Taxes on income and revenue	0	0	0	0	29,317.99	29,317.99
<b>Total in euros</b>	<b>52,949,898.88</b>	<b>1,762,392.41</b>	<b>825,565.85</b>	<b>2,427,096.33</b>	<b>1,837,002.48</b>	<b>59,801,955.95</b>
<b>As a percentage of total expenditure</b>	<b>88.5</b>	<b>2.9</b>	<b>1.4</b>	<b>4.1</b>	<b>3.1</b>	<b>100.0</b>
Previous year's total in euros	37,462,907.49	1,836,168.82	872,505.86	2,544,509.43	1,988,725.72	44,704,817.32
As a percentage of total expenditure	83.8	4.1	2.0	5.7	4.4	100.0



# Organigramm

## Diakonie Katastrophenhilfe at Evangelisches Werk für Diakonie und Entwicklung e. V.



# What are our plans?

## OUTLOOK: ISSUES AND CHALLENGES



The key challenge for 2022 is widescale hunger throughout the world. There are real fears that the worst famine in decades may be impending: hundreds of millions of people already have too little to eat. And the situation is likely to get worse. The reasons are complex and manifold. In addition to climate change, which is manifesting itself in the form of droughts or floods that are growing in frequency and severity, the grave social and economic impacts of the Corona pandemic are also becoming increasingly evident. The war in Ukraine and other violent conflicts are also fuelling the situation.

In many places, hunger is a crisis waiting to happen: for the last few years in East Africa there has been too little rain. The drought has robbed people of their livelihoods. Crops have been ruined, livestock have perished, and there is no more water. Moreover, immense swarms of locusts destroyed crops and harvests last year, affecting several countries in East Africa and South Asia. The situation is particularly dra-

matic in Somalia, Kenya and Ethiopia, where more than twenty million people are threatened by the worst famine in almost 40 years.

For many years, Diakonie Katastrophenhilfe and other aid organizations have been raising awareness of the crisis situation and calling for more political support. Warnings and cries for help that frequently fall on deaf ears. But now, it is a race against time. We will continue to stand alongside our partners, where help is needed, and do everything we can through such projects as free school meals, installing water tanks and distributing food to save people from starvation.

Combating hunger has been an important part of our long-term strategy and will remain so for years to come: we continue to stand alongside the people of Yemen, where food has already had to be rationed; alongside the people of Syria, where the humanitarian crisis threatening the population is escalating. We remain active in Afghanistan, where people, who have endured so many years of conflict, are now caught up in an acute hunger crisis. Since the Taliban seized power, the situation has deteriorated further: Half of the entire population, more than 23 million people, are already experiencing acute food insecurity. In co-operation with our local partners, we will continue to do everything in our power in 2022 to alleviate people's suffering.

One current event is exacerbating these catastrophes: on the 24th of February 2022, Russia launched a war of aggression against Ukraine - a painful reminder to us (as Europeans) that peace

cannot be taken for granted. More than 14 million people Ukrainians (as of the 1st of June 2022) have had to leave their homes, half of them fleeing the country. We work with our partners to provide humanitarian assistance in the regions around Kyiv, Lviv and Dnipro, distributing food, water, medicine and hygiene items and offering psychosocial support. Armed clashes and shelling are hindering the delivery of humanitarian assistance required for survival to the affected regions.

Given that Russia and Ukraine are among the world's top grain exporters, the war is having a devastating impact on the hunger crisis in many countries. Somalia, for example, imports up to 90 per cent of its wheat from Ukraine. Rising energy and food prices are leaving more and more people facing starvation. The consequences of this war will be with us well beyond 2022.

We are grateful for people's immense solidarity and their commitment to help those affected and for their willingness to donate. This is what makes our work and that of our partner organizations possible. Thank you for supporting our efforts to provide humanitarian assistance and, thus, the work of our local partners!

Martin Kessler  
Director  
Diakonie Katastrophenhilfe



▲ Merceline Atieno, a Diakonie Katastrophenhilfe member of staff in Kenya, measures the thickness of Owhar's arm – a clear indicator of malnutrition. Three-month-old Owhar lives with her mother, Natifa Hussein Hassan, 30, in Lanqoot, Wajir County, in north-eastern Kenya.



Since 1993, Diakonie Katastrophenhilfe has been awarded the seal of approval from the German Central Institute for Social Issues (DZI) for its proper use of donations. The independent institute thereby certifies the responsible and statutory use of funds and compliance with strict guidelines of the DZI. The seal of approval has to be re-applied for each year.

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